



CENTRE FOR SECURITY COOPERATION

*Annex B*

## **Security Sector Reform, the Good Governance concept**

*(Basics of SSR, introducing the Good Governance principle)*

27-29 Feb 2012

RACVIAC Rakitje, Croatia

### **DRAFT AGENDA**

(25 Jan 2012)

RACVIAC – Centre for Security Cooperation, Rakitje, Stari hrast 53, 10437 Bestovje, CROATIA  
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The purpose of this seminar is to address and explain the Good Governance principle as one of the most important and most applicable principles of Security Sector Reform (SSR).

The governing of national, regional and local resources, accountability and coordination in drafting and passing laws, managing agencies, public sector actors, civil sector actors and many other elements is what constitutes good governance.

This seminar is to provide necessary knowledge and applied mechanisms of implementation of Good Governance principle proving it as the crucial approach to stability and security, sustainability and development.

The good governance, no matter how complex in its overall reach, can be clearly described as: **the process of decision-making and the process by which decisions are implemented (or not implemented)**. Thus, the aim of the seminar is to focus on the Good Governance concept to officials engaged at various levels and different forms in governing national resources, including drafting and passing laws, planning and executing defence budgets, managing human resources, directing agencies, encouraging civil society actions, leading public sector actors and alike.

This seminar will address origins of the Good Governance principle or approach, aims and means of its implementation and the need for its regular or ad-hock check-ups in order to apply it while preparing decisions which are to affect the general public, specific segments of societies or the use of material resources.

This seminar has been intended for parliament members and parliament committee staffers, military officers (OF4-OF5) and civilian equivalents from ministries of defence and armed forces as well as personnel from ministries of Foreign affairs and the Interior - all primarily engaged in managing material resources, human resources, policy and planning, oversight management as well as in drafting acts covering the mentioned fields.

Participants are invited to actively participate in discussing the importance and applicability of the Good Governance approach in all aspects and segments of a given state and/or society structures.

Time	Event	Location
<b>Monday, 27<sup>th</sup> February 2012</b>		
	<b>Welcome dinner</b>	
1930 – 2100	<p><b>Welcome address:</b></p> <ul style="list-style-type: none"> <li>- Ambassador Nikola TODORČEVSKI, Director of RACVIAC – Centre for Security Cooperation</li> <li>- Col Zeljko Cepanec, Deputy Director RACVIAC – Centre for Security Cooperation</li> </ul>	Reception and dinner – Barbara Club
<b>Tuesday, 28<sup>th</sup> February 2012</b>		
0900 - 0930	<p><b>Opening remarks:</b></p> <p><b>Speaker 1:</b> Ambassador Nikola TODORČEVSKI, Director of RACVIAC - Centre for Security Cooperation</p> <p><b>Speaker 2:</b></p> <p><b>Speaker 3:</b></p> <p><b>Moderator:</b> Mr. Branko Kromar, M.Sc., RACVIAC SSR Pillar PM</p>	Seminar room
0930-1020	<p><b>General address:</b> Good Governance and Democratic Principles, and their implications for the Security Sector and for Security Sector Reform (30 min)</p> <p><b>Keynote speaker:</b> Mr. Bard Knudsen, Senior Fellow, DCAF – Geneva</p> <p><b>Objective:</b> To discuss how the concept of "good governance" in Europe today is based on a number of democratic principles that are seen as universal and valid in their own right, and how security sector reform may be used as an instrument in order to achieve good governance of a country's security sector.</p> <p><b>Discussion:</b> Exchange of national experience and views (20 min)</p> <p><b>Moderator:</b> Mr. Branko Kromar, M.Sc., RACVIAC SSR Pillar PM</p>	Seminar room
1020-1050	<b>Group photo/Coffee break</b>	Main building front & hall

1050-1140	<p><b>Presentation:</b> Human security and the Good Governance (30 min)</p> <p><b>Presenter:</b> Mr. Gordan Bosanac, Public policies Section, Centre for peace studies, Zagreb</p> <p><b>Objective:</b> To question why and how the whole of society is entitled to be engaged in major national decision making processes and to specify where is the line making that engagement successful. What aspects of national security can be facilitated by certain level of achieved human security?</p> <p><b>Discussion:</b> On which level of engagement the governmental structures can most benefit from the inputs provided by the society? 20 min)</p> <p><b>Moderator:</b> LtCol Neven Bajić, SME, SSR Pillar, RACVIAC</p>	Seminar room
1140-1230	<p>Presentation: Implementation of the “good governance” principle in the environment of transition (30 min)</p> <p><b>Presenter:</b> Mr. Sandro Knezovic, Ph.D, Institute for international relations, Zagreb</p> <p><b>Objective:</b> To see if the implementation of the “good governance” principle has direct impact on improved security of the society</p> <p><b>Discussion:</b> How to set priorities within the society in transition? (20 min)</p> <p><b>Moderator:</b> Mr. Arian Dyrmishi, Institute for Democracy and Mediation, Tirana</p>	Seminar room
1230-1330	<b>Lunch Break</b>	Restaurant
1330-1420	<p><b>Presentation:</b> Applied “good governance” principle; developing country approach (30mn)</p> <p><b>Presenter:</b> Mr. Arian Dyrmishi, Institute for Democracy and Mediation, Tirana</p> <p><b>Objective:</b> To outline the governmental and civil society status of a developing country and the effects of applied “good governance” approach on the overall outcome of the state.</p> <p><b>Discussion:</b> Identifying the shortfalls within a developing society where the implementation of the “good governance” concept could prove the most beneficial. (20 min)</p> <p><b>Moderator:</b> Mr. Sandro Knezovic, Ph.d, Institute for International Relations, Zagreb</p>	Seminar room 1

1420-1510	<p><b>Presentation:</b> “Civil Society Capacity Building to Map and Monitor Security Sector Reform in the Western Balkans” – the “good governance” aspect (30 min)</p> <p><b>Presenter:</b> Mr. Sandro Knezovic, Ph.d, Institute for International Relations, Zagreb</p> <p><b>Objective:</b> To present regional experience in a segment of applied “good governance” principle.</p> <p><b>Discussion:</b> Why the Security Sector Reform is still a “taboo” while a number of SSR reform projects had been completed or are ongoing throughout the SEE region? (20 min)</p> <p><b>Moderator:</b> Mr. Arian Dyrmishi, Institute for Democracy and Mediation, Tirana</p>	Seminar room 1
<b>Wednesday, 29 February 2012</b>		
0900-0950	<p><b>Presentation:</b> „DESTqual: a good governance tool for quality control in tourist destinations“ (30 min)</p> <p><b>Presenter:</b> Mrs. Sasa Poljanec Boric, Ph. D, Centre for Democracy, Good Governance and Local Development, Institute of social sciences Ivo Pilar, Zagreb</p> <p><b>Objective:</b> To point out a specific project lead by the applied good governance principle and its impact on general security.</p> <p><b>Discussion:</b> Governmental vs. regional/local implementation of the good governance principle. (20 min)</p> <p><b>Moderator:</b> Mr. Branko Kromar, M.Sc., RACVIAC SSR Pillar PM</p>	Seminar room 1
0950-1040	<p><b>Presentation:</b> “Good governance”; organisational or system issue? (30 min)</p> <p><b>Presenter:</b> Mrs. Sonja Stojanovic, MA, Director Belgrade Centre for Security Policy</p> <p><b>Objective:</b> To challenge the principle of good governance as either being a matter of organisational improvement or a matter of a comprehensive approach to the entirety of national matters.</p> <p><b>Discussion:</b> Is applied good governance approach to bring savings or long-run stability for planning? (20 min)</p> <p><b>Moderator:</b> Mr. Branko Kromar, M.Sc., RACVIAC SSR Pillar PM</p>	Seminar room 1
1040-1110	<b>Coffee break</b>	Hall

1110-1200	<p><b>Presentation:</b> What effects the implementation of the “good governance” principle can bring to the relation between drafting an act and its finalisation through the parliamentary procedure (30 min)</p> <p><b>Presenter:</b> TBD</p> <p><b>Objective:</b> To see if the implementation of the “good governance” principle has direct impact on improved security of the society by law making procedures that are or are not consumer focused?</p> <p><b>Discussion:</b> Who should participate in the procedure of drafting of an act and in the parliamentary procedure leading to the passing of that act? The highlight being that the passing of an act is the end rather than the beginning of its procedural aspect (the more comprehensive it becomes during the adoption procedure the less “fixing” it needs in the implementation procedure). (20 min)</p> <p><b>Moderator:</b> TBD</p>	Seminar room 1
1200-1300	<b>Lunch</b>	Restaurant
1300-1350	<p><b>Presentation:</b> The history, the aim and the future of the “Six Indicators of Good Governance” (30 min)</p> <p><b>Presenter:</b> Mr. Marko Balenovic, World Bank Office, Zagreb</p> <p><b>Objective:</b> To clarify the ground aim for establishing mechanism of monitoring countries’ “good governance” rating. What goals are expected to be reached by adhering and implementing “good governance” principles in a given country?</p> <p><b>Discussion:</b> The relevance and impact of WB country reports to state actors. (20 min)</p> <p><b>Moderator:</b> LtCol Neven Bajić, SME, SSR Pillar, RACVIAC</p>	Seminar room 1
1350-1420	<b>Plenary session</b>	Seminar room 1
1420-1450	<p><b>Moderators:</b> TBD</p> <p><b>Closing Remarks:</b></p> <p><b>Speaker 1:</b> Ambassador Nikola TODORČEVSKI, Director of RACVIAC – Centre for Security Cooperation</p> <p><b>Speaker 2:</b></p> <p><b>Speaker 3:</b></p> <p><b>Moderator:</b></p>	Seminar room 1
1450-	<b>Departure</b>	