



CENTRE FOR SECURITY COOPERATION

Annex B

**Seminar on better defence resources management:
“Pooling and sharing of defence capabilities as smart defence”**

07-08 Dec 2011
RACVIAC Rakitje, Croatia

**DRAFT AGENDA
(09 Nov 2011)**

RACVIAC – Centre for Security Cooperation, Rakitje, Stari hrast 53, 10437 Bestovje, CROATIA
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The purpose of this Seminar is to bring together policy, procurement and logistics division and section chiefs (military OF-4 to OF-6 and civilian equivalents) from the Ministries of Defence from RACVIAC Member countries (AL, BA, HR, GR, ME, MK, RO, RS and TK), through allocation of 3 participants per country.

Participants from other MAG countries interested in sharing and engaging in the Pooling & Sharing/Smart Defence way of executing procurement projects in the times of shrinking military budgets are also most welcome.

Experts from the EU and NATO are most welcome to present the history, current developments and best practices of the Pooling & Sharing/Smart Defence concept of saving scarce funds.

The Seminar is particularly designed for military personnel and civilian officials actively engaged in the field of defence policy, defence planning, defence capabilities and procurement.

Main objectives of the Seminar are:

- a)** to introduce participants of the seminar to the phenomenon of Pooling & Sharing
- b)** to provide clarification of the term “pooling and sharing” itself;
- c)** to acquaint participants with practical examples of successful multinational projects/cases of implementation of “pooling and sharing” concept.

Participants are invited to:

- a)** share information on national developments in the bilateral/multilateral defence resources management projects;
- b)** present examples and opportunities for “pooling and sharing” in multinational defence cooperation.

Completed Registration forms are to be sent back NLT 28th November 2011.

Time	Event	Location
Wednesday, 7th December 2011		
1900 – 2100	<p style="text-align: center;">Welcome dinner</p> <p>Welcome Address: Col Željko CEPANEC, Deputy Director of RACVIAC – Centre for Security Cooperation</p>	Reception and dinner – Barbara Club
Thursday, 8th December 2011		
0900 - 0930	<p>Opening remarks:</p> <p>Speaker 1: Col Željko CEPANEC, Deputy Director of RACVIAC - Centre for Security Cooperation</p> <p>Speaker 2: Mr. Dragan Lozančić, PhD, Head of Defence Policy Department, Ministry of Defence, Croatia</p>	Seminar room 1
0930-1015	<p>Presentation: Economic Crisis, Cuts' Impacts on European Defence Budgets; The importance of P & S/Smart Defence in European and Euro-Atlantic state of affairs</p> <p>Keynote speaker: Mr. Philippe Rutz, European Defence Agency (EDA)</p>	
	<p><i>Objective:</i> <i>In introductory part of the first presentation will be focused on short introduction on EDA established by the Council on 12 July 2004 and its mission (four functions) in CSDP. In addition there will be presented overview on economic crisis impacts on European defence budgets. An overview on EDA efforts (projects) implementing of the concept of P&S capabilities at the EU level will be main objective of the presentation. It will also address the scope, opportunities and limitations of the role EDA can play in this important field of CSDP and stress the importance of Pooling&Sharing/Smart Defence in European and Euro-Atlantic affairs.</i></p> <p><i>Discussion:</i> <i>What are the main priorities of EDA?</i> <i>What can SEE countries, almost all of the candidates for EU membership learn from EDA experiences in current economic crisis time to overcome impact on their defence budgets?</i> <i>What are the most important lessons learned of P&S for the availability of military capabilities?</i></p> <p>Moderator: Mr. Branko Kromar, MSc, PM SSR, RACVIAC</p>	
1015-1045	Coffee break/Group photo	Main building front & hall

1045-1130	<p>Presentation: New multinational capability development initiatives in Central Europe, good practices</p> <p>Speaker: Mr. Attila Demkó, PhD, Head of Defence Planning Department, Ministry of Defence, Hungary</p> <p><i>Objective:</i> <i>The presentation will be geographic oriented to present phenomena of P&S in Central Europe presenting the cases and future opportunities of regional cooperation. There will be presented some good practices and in addition even some not so good cases of P&S in Central Europe.</i></p> <p><i>Discussion:</i> <i>Are there any good practices of such a kind of international cooperation among SSE countries?</i> <i>Are there realistic possibilities for SEE neighbouring countries to join aforementioned initiatives in CE countries?</i></p> <p>Moderator: Mr. Branko Kromar, M.Sc., PM SSR, RACVIAC</p>	
1130-1215	<p>Presentation: Pooling & Sharing – Nato Strategy: Smart Defence Presenter: Mr. Erik Kopač, PhD, University of Ljubljana, Slovenia</p> <p><i>Objective:</i> <i>The third presentation will try to provide the clarification of the term “Pooling&Sharing” itself and some historical aspects (Nordic Defence Cooperation) of P&S, too.</i> <i>In addition there will be presented two aspects of P&S; first from the perspective of EU Concept of P&S and second from the perspective of Nato (Nato Strategy: Smart Defence).</i> <i>Presentation will give participants a wider picture of this important aspect of international cooperation presenting them some of the successful cases of P&S which in many cases also offer opportunities for civil-military dual use.</i></p> <p><i>Discussion:</i> <i>Are there any cases of such a kind of international cooperation among SSE countries?</i> <i>What is the importance of P&S for the aspirant countries to join EU and/or Nato?</i></p> <p>Moderator: Mr. Branko Kromar, MSc, PM SSR, RACVIAC</p>	Seminar room 1
1215-1315	Lunch Break	Restaurant

1315-1400	<p>Exposee: Pooling & Sharing: Theory vs. Reality</p> <p>Presenter: Mr. Dragan Lozančić, PhD, Head of Defence Policy Department, Ministry of Defence, Croatia</p>	Seminar room 1
	<p><i>Objective:</i> To present participants the efforts of Croatia in past period to improve regional cooperation in defence sector from the perspective of Croatian defence policy. To stress the importance of P&S for Croatia as a future full member of the EU.</p> <p><i>Discussion:</i> What are the good practices of P&S in defence sector in SEE region? The future of P&S in SSE?</p> <p>Moderator: LtCol Neven Bajić, SME RACVIAC</p>	
1400-1445	<p>Presentation: Pooling & Sharing: Theory vs. Reality II</p> <p>Presenter: Mr. Branko Kromar, MSc, Multilateral and Defence Diplomacy Department, Defence Policy Directorate, MoD, Slovenia</p>	Seminar room 1
	<p><i>Objective:</i> To present participants the case of MLF (Italian, Hungarian, Slovenian Multinational Land Force(MLF) Brigade) as a good practice of P&S in Slovenia.</p> <p><i>Discussion:</i> To stress the importance of adequately incorporation of P&S Concept in national defence planning process and utilized for the purpose of acquiring the necessary capabilities.</p> <p>Moderator: LtCol Neven Bajić, SME RACVIAC</p>	
1445-1500	Coffee break	Hall
1500-1530	<p>Closing Remarks:</p> <p>Speaker 1: Mr. Philippe Rutz, European Defence Agency (EDA)</p> <p>Speaker 2: Col Željko CEPANEC, Deputy Director of RACVIAC - Centre for Security Cooperation</p> <p>Moderator: Mr. Branko Kromar, M.Sc., PM SSR, RACVIAC</p>	Seminar room 1
1530 -	Departure	